

DISTRICT OFFICE, ANGUL  
(Social Welfare Section)  
Email : dswoangul@gmail.com

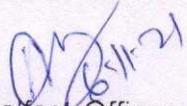
Letter No. 1712/SW Dated 06.11.2021

Notice for Expression of Interest (EOI) For eligible WSHG/Federation members to act as Business Correspondent Agent in Unbanked/ Underbanked GPs.

Interested WSHGs/WSHG Federations having willingness and aptitude for delivery of Door step financial services are invited to submit their proposal before the concerned CDPOs in the mentioned below format within 15 (Fifteen) days of this advertisement i.e. from 06/11/2021 to 20/11/2021 for engagement of BC in identified unbanked / underbanked GPs.

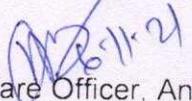
Detailed eligibility Criteria of WSHG, Selection Procedure and application form is available in the Angul District Website [www.angul.nic.in](http://www.angul.nic.in) and concern CDPOs offices & BDOs offices.

The application must reach within the scheduled date and time at the office of concerned CDPO of ICDS project Angul /Athamallik /Banarpal /Chhendipada / Kaniha/ Kishorenagar/ Pallahara and Talcher. application received after the due date will be rejected.

  
District Social Welfare Officer, Angul

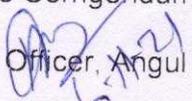
Memo No. 1713/SW date 06.11.2021

Copy to all BDOs & CDPOs for information and necessary action. They should ensure the Notification of Advertisement of EOI at their offices, all AWCs and all GP offices. The unbanked GP list to publish the EOI and Guideline for selection procedure is enclosed for you reference.

  
District Social Welfare Officer, Angul

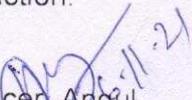
Memo No. 1714/SW Dated 06.11.2021

Copy to DIO, NIC, Angul for information with a request to webhost the Corrigendum.

  
District Social Welfare Officer, Angul

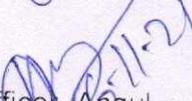
Memo No. 1715 /SW Date. 06.11.2021

Copy to PA to Collector, Angul for your kind information and necessary action.

  
District Social Welfare Officer, Angul

Memo No. 1716 /SW Date. 06.11.2021

Copy to PD, DRDA, Angul for information and necessary action.

  
District Social Welfare Officer, Angul

Memo No. 1717 /SW Dated 06.11.2021

Copy to all Sub-Collectors of Angul district for information & necessary action.

District Social Welfare Officer, Angul

Memo No. 1718 /SW Dated 06.11.2021

Copy to ADM , Angul for Information and Necessary action.

District Social Welfare Officer, Angul

Memo No. 1719 /SW Dated 06.11.2021

Copy to Commissioner-cum-Director, Department of Mission Shakti, Bhubaneswar for favour of kind information.

District Social Welfare Officer, Angul

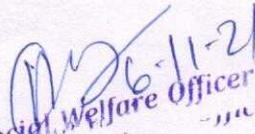
**UnBanked GramaPanchayats List for selection of SHG members as BCAs**

SL NO	District	Name of the Block	Name of the Grama Panchayats
1	ANUGUL	ANGUL	BADAKERA
2	ANUGUL	ANGUL	BALANGA
3	ANUGUL	ANGUL	BALASINGA
4	ANUGUL	ANGUL	DHOKATA
5	ANUGUL	ANGUL	KANGULA BENTAPUR
6	ANUGUL	ANGUL	MANIKAJODI
7	ANUGUL	ANGUL	NANDAPUR
8	ANUGUL	ANGUL	POKATUNGA
9	ANUGUL	ANGUL	SARADHAPUR
10	ANUGUL	ATHMALLIK	AIDA
11	ANUGUL	ATHMALLIK	KANTAPADA
12	ANUGUL	ATHMALLIK	MAIMURA
13	ANUGUL	ATHMALLIK	NAGAON
14	ANUGUL	BANARPAL	BAULIGARH
15	ANUGUL	BANARPAL	FULAPADA
16	ANUGUL	BANARPAL	GADASANTRI
17	ANUGUL	BANARPAL	GIRANGA
18	ANUGUL	BANARPAL	JARASINGHA
19	ANUGUL	BANARPAL	KARADAGADIA
20	ANUGUL	BANARPAL	KUKUDANG
21	ANUGUL	BANARPAL	KURUDOL
22	ANUGUL	BANARPAL	RANIGODAJUNGLE
23	ANUGUL	BANARPAL	SAKASINGA
24	ANUGUL	BANARPAL	SANTARAPUR (KHA)
25	ANUGUL	BANARPAL	TALAMULASASAN
26	ANUGUL	KANIHA	ARKIL
27	ANUGUL	KANIHA	BADAGUNDURI
28	ANUGUL	KANIHA	DALAK
29	ANUGUL	KANIHA	GANDAMAL
30	ANUGUL	KANIHA	HANUMANPUR
31	ANUGUL	KANIHA	HARIHARPUR
32	ANUGUL	KANIHA	KAKUDIA
33	ANUGUL	KANIHA	KAMAREI
34	ANUGUL	KANIHA	PARABIL
35	ANUGUL	KANIHA	SUSAB
36	ANUGUL	KANIHA	TALAPADA
37	ANUGUL	PALLAHARA	ALLURI
38	ANUGUL	PALLAHARA	BALIPASI
39	ANUGUL	PALLAHARA	BANDHABHUIN
40	ANUGUL	PALLAHARA	BARADIHA
41	ANUGUL	PALLAHARA	DIMIRIA

*(Signature)*  
26.11.21

**Dist. Social Welfare Officer  
ANGUL**

42	ANUGUL	PALLAHARA	INJIDI
43	ANUGUL	PALLAHARA	ISWARNAGAR
44	ANUGUL	PALLAHARA	JHARABEDA
45	ANUGUL	PALLAHARA	KUNJAM
46	ANUGUL	PALLAHARA	NAMAPOSI
47	ANUGUL	PALLAHARA	SIGADA
48	ANUGUL	TALCHER	BADAJORADA
49	ANUGUL	TALCHER	BANTOL
50	ANUGUL	TALCHER	GHANTAPADA
51	ANUGUL	TALCHER	GOBARA
52	ANUGUL	TALCHER	GOPALPRASAD
53	ANUGUL	TALCHER	GURUJANGULI
54	ANUGUL	TALCHER	HANSAMULA
55	ANUGUL	TALCHER	JAGANATHPUR
56	ANUGUL	TALCHER	KARNAPUR
57	ANUGUL	TALCHER	KUMUNDA
58	ANUGUL	TALCHER	SANTHAPADA
59	ANUGUL	TALCHER	TENTULOI

  
Dist. Social Welfare Officer  
ANGUL

**Directorate of Mission Shakti  
Department of Women & Child Development and Mission Shakti  
Government of Odisha**

\*\*\*\*\*

**No:** 1548 / (DMS) WCDMS  
WCD-MS-332-2020

**Date: 18.11.2020**

**From**

**Smt. Sujata R. Karthikeyan, IAS**  
Commissioner cum Director,  
Mission Shakti

**To**

**All Collectors**

**Sub:** Guideline for Selection of WSHG / Federation Members of Mission Shakti as Business Correspondent Agents (BCAs) under Business Correspondence (BC) Model

**Madam/Sir,**

Government has decided to involve Women SHG/Federation members in the banking sector as Business Correspondent Agents (BCAs) for last mile delivery of banking services in unbanked & under banked GPs. Directorate of Mission Shakti is in the process of tie up with different banks for engaging suitable Women SHG/federation members as Business Correspondent Agents (BCAs) for the purpose.

This initiative aims at furthering the financial inclusion efforts in Odisha using ICT-based Business Correspondence Model through community institutions such as members of the SHGs and their federations.

**2. Objective:**

The broad objective of the initiative "SHG member as BCs" is to "demonstrate the effective convergence of Financial Inclusion Strategies and the SHG Movement under Mission Shakti". The specific objectives are:

- 2.1. Increase the outreach of banking services such as savings, deposit, withdrawal, remittances, insurance etc.

- 2.2. Improve the quality and effectiveness of the financial services in rural areas particularly for SHG members/households and the public at large.
- 2.3. Empower SHG federation and SHG members by functioning as BCA.
- 2.4. Establish a sustainable BC network to offer banking services in un/under-banked GPs in rural areas.
- 2.5. Integrate the SHG based transactions with the ICT-based Micro ATM operated by BCAs.

### **3. Identification of Unbanked / Underbanked GPs:**

List of GPs, where there is no brick & mortar bank branch, is enclosed for reference. The district in consultation with LDM may also add or modify the GPs to the list. (Enclosed here with as Annexure – A)

### **4. Selection Process**

#### **4.1. Eligibility criteria**

- 4.1.1. Must be a Woman SHG member.
- 4.1.2. Should be in the age group of 18 to 45 years.
- 4.1.3. Must have passed 10<sup>th</sup> standard (matric). (preference will be given to higher academic qualification)
- 4.1.4. Well conversant with local language/dialect and able to read & write.
- 4.1.5. Must be from the same locality (GP).
- 4.1.6. Must be capable of operating computer/laptop/smart phone or can be trained for the same.
- 4.1.7. Must have good communication skill.
- 4.1.8. Must have KYC documents like Aadhar/Voter ID, PAN.
- 4.1.9. Must have ability to deposit the security deposit of Rs. 25,000/- and to meet the cost of infrastructure like furniture, computer/laptop, internet connection, biometric devices, web Camera, Micro ATM etc. and books of record costing around Rs. 50,000/-.
- 4.1.10. Should have adequate space for operating the CSP (Customer Service Point).

4.1.11. Should not be a full time or part time employee of any Government / Non-Government organization/ Local Self – Governance body.

#### **4.2. Notification, Screening and Selection:**

4.2.1. Advertisement for engagement of WSHG/Federation members as Business Correspondent Agents (BCAs) for a period of **02** years shall be notified at the Office of the DSWO and the Offices of the concerned CDPOs and shall be displayed at concerned AWCs for a period of 15 days. It shall also be circulated to all the BLFs of the district. The format for the Advertisement is enclosed herewith as **Annexure I**.

4.2.2. The willing WSHG/Federation member shall **submit the application at the office of the CDPO**, duly filled along with supporting documents as prescribed and enclosed at **Annexure – II** within specified deadline indicated in the advertisement.

4.2.3. **Block Level Committee** - Block Level Committee consisting of following officials shall examine the received application from the members of WSHG/federation and recommend the suitable WSHGs/federation to the DSWO based on criteria detailed. (Format is enclosed as **Annexure III**)

- i. Block Development Officer (BDO) –Chairperson
- ii. Child Development Project Officer (CDPO)- Convenor
- iii. Block Mission Shakti Coordinator (BMSC)- Member
- iv. Block Project Coordinator (BPC), Mission Shakti- Member
- v. Representative of Bank– Member (from Partnering Banks)

The committee shall examine the applications and recommend the selected WSHG/Federation members to the DSWO for necessary approval of the District Collector. District Collector shall have discretion to review the recommendation and may take appropriate decision in selecting suitable WSHG/Federation member.

#### **4.3. Evaluation Process:**

4.3.1. The Block Level Committee shall check whether the candidates satisfy the eligibility criteria as detailed at sl. No. 4.1. Based on the supporting documents submitted by candidates, the eligibility of the candidate shall be evaluated.

- 4.3.2. Based on the eligibility criteria and assigned parameters, a merit list shall be prepared in the format enclosed as **Annexure IV**. Candidate who is most qualified shall be recommended for that GP to act as BCA.
- 4.3.3. In case of tie between 2 or more candidates, candidates shall be prioritized in following order.
- i. Educational Qualification (Candidates with higher education qualification)
  - ii. Age (whoever is lesser in age)
- 4.3.4. Merit list shall be displayed in CDPO office and office of the DSWO with due approval from District Collector.
- 4.3.5. Merit list will remain valid for 2 years with effect from publication of results and will be followed to fill up future vacancy on resignation / termination of selected candidates or in case additional BCA is needed for that GP.

## **5. Operation of BC:**

- 5.1.1. On approval by the District Collector, the selected SHG/Federation members shall execute an agreement as per the norms of the partnering banks for providing financial services.
- 5.1.2. The selected BCA shall not claim any employment, benefits or remuneration from partnering bank (except performance incentives/commissions) and Mission Shakti, by virtue of execution of agreement and in providing the financial services as per the agreed terms.

It is requested to initiate the process of selection of suitable SHG/Federation members in those areas to provide financial services as BCA. The process of selection may be completed within a period 30 days (as per timeline enclosed).

**Enclosure:** As above

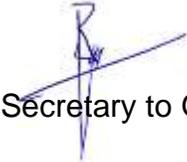
Yours faithfully,



Commissioner-cum-Director  
Mission Shakti

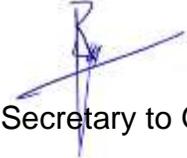
Memo No: 1549/DMS date:18/11/2020

Copy forwarded to the Private Secretary to Principal Secretary, W & CD and Mission Shakti Department for kind information of the Principal Secretary, W & CD and Mission Shakti, Government of Odisha.

  
Deputy Secretary to Govt.

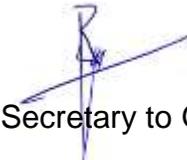
Memo No: 1550/DMS date:18/11/2020

Copy forwarded to the Private Secretary to Principal Secretary, PR & DW Department for kind information of the Principal Secretary, PR & DW, Government of Odisha.

  
Deputy Secretary to Govt.

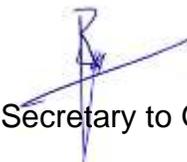
Memo No: 1551/DMS date:18/11/2020

Copy forwarded to the Director Institutional Finance, Finance Department for information.

  
Deputy Secretary to Govt.

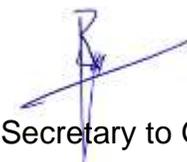
Memo No: 1552/DMS date:18/11/2020

Copy forwarded to the Convenor, SLBC Odisha for information.

  
Deputy Secretary to Govt.

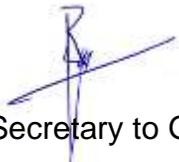
Memo No: 1553/DMS date:18/11/2020

Copy forwarded to the Controlling Heads of Partnering Banks (Odisha Gramya Bank, ICICI bank and YES Bank) for information and action.

  
Deputy Secretary to Govt.

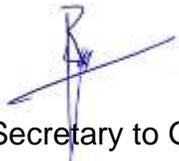
Memo No: 1554/DMS date:18/11/2020

Copy forwarded to all DSWOs for information and necessary action. They are requested to coordinate the process of identification of un/under banked GPs, selection of suitable SHG/Federation members to act as BCA, facilitate in execution of agreement with partnering banks, facilitating training & handholding support by partnering banks and Mission Shakti officials. Further, they are requested to ensure completion of different activities of selection process as per the indicated timeline. The field officials may be impressed upon to interact with the selected SHG/Federation Members at regular intervals in ascertaining the financial services provided by them.

  
Deputy Secretary to Govt.

Memo No: 1555/DMS date:18/11/2020

Copy forwarded to guard file for future reference.

  
Deputy Secretary to Govt.

**Office of the DSWO**

**Model Advertisement for inviting Expression of Interest for eligible WSHG/ Federation members to act as Business Correspondent Agent in unbanked/underbanked GPs.**

No: \_\_\_\_\_

Date: \_\_\_\_\_

Interested WSHG/Federation Members having willingness and aptitude for delivery of door step financial services, are invited to submit their proposal before the concerned CDPO in the mentioned below format within 15 (fifteen) days of this advertisement i.e. by \_\_\_\_\_ for engagement of BC in identified unbanked/underbanked GPs.

Signature of the DSWO

Date:

<b>Sl.No.</b>	<b>Block</b>	<b>Name of unbanked &amp; under banked GPs</b>

**Annexure – II**

**Name of the Position: Business Correspondent Agent**

**Name of the GP applied for: \_\_\_\_\_**

Paste your recent  
passport size  
photo

SI No	Item	Particulars/ description
A.	<b>General Information:</b>	
	Name of the applicant (in Capital letter)	
	Father's / Husband's Name	
	Date of Birth (DD/MM/YYYY)	
	Name of the Domicile Village and GP	
	Contact Number (Mobile)	
	Email ID (if any)	
	Aadhar No. / Voter ID No.	
	PAN Number( If available)	
	Permanent Address for Communication	AT: Post: PS: PIN:
B	<b>SHG Member Information</b>	
	Name of the SHG	
	Date of admission to the SHG (DD/MM/YYYY)	
	Present Position held in the SHG (President/Secretary/Book keeper/Member)	
C	<b>Educational Qualification</b>	
	Minimum matric pass (10 <sup>th</sup> ) Yes/No	
	Higher education if any (intermediate/ Degree/Master Degree/Others)	
	Computer Literate (Yes/No):	

	Computer literacy Certificate if any (DCA/PGDCA/Other):																					
	Proficiency in operating Computer/laptop/Smart phone (Yes/No):																					
	Language known (tick the appropriate)	<table border="1"> <thead> <tr> <th>Language</th> <th>Read</th> <th>Write</th> <th>Speak</th> </tr> </thead> <tbody> <tr> <td>Odiya</td> <td></td> <td></td> <td></td> </tr> <tr> <td>English</td> <td></td> <td></td> <td></td> </tr> <tr> <td>Hindi</td> <td></td> <td></td> <td></td> </tr> <tr> <td>Other (specify)</td> <td></td> <td></td> <td></td> </tr> </tbody> </table>	Language	Read	Write	Speak	Odiya				English				Hindi				Other (specify)			
Language	Read	Write	Speak																			
Odiya																						
English																						
Hindi																						
Other (specify)																						
D	Ability to meet the cost of operation of the business like security deposit, furniture & fixture, devices etc. (Yes/No)																					
	Adequate space for operating the CSP (Customer Service Point) (Yes/No)																					
E	Year of experience working with SHG/Federation/Bank (Any work experience, training/ certificate course completed on cash management/ record keeping, management and banking etc.)																					

**Enclosure:** List of self-attested photocopies of relevant documents

SI No.	Document Name	Whether enclosed (Yes/No)
1	Matric (10 <sup>th</sup> ) Certificate	
2	Higher Education Certificate (Please specify) Intermediate (+2) Graduation (+3) Post-Graduation (PG) Any Other	
3	Aadhar with mention of concern GP / Residence Certificate / Certificate issued by Sarpanch for proof of residence	
4	Aadhar Card / Voter ID	
5	PAN Card	

6	Computer Education Certificate	
7	SHG Declaration Certificate (as to date of admission to SHG, position held etc.)	
8	Self-Declaration for proficiency in operating Computer/laptop/Smart phone	
9	Work experience as federation office bearer / executive committee member.	
10	Work experience (such as Book Keeper, Shakti Sahayika, Master trainer, SHG facilitator etc.) and training certificate (if any)	

**Declaration:**

I hereby declare that all statements made in this application are true, complete and correct to the best of my knowledge and belief. Further, I state that I am not currently engaged in any Government/Non-Government organization/ Local Self – Governance body as a part time /full time employee. In the event of information being found false or incorrect, or ineligibility being detected before or after the selection process, action can be taken against me.

Date:

Place: Full Signature of the Applicant

..... 

**Acknowledgement**

Received the Expression of Interest from Ms. \_\_\_\_\_,  
 \_\_\_\_\_ SHG, GP \_\_\_\_\_, on date \_\_\_\_\_ for  
 engagement as Business Correspondent Agent in identified GP.

Signature of the CDPO/ Authorised Signatory

Date:

**Provisional list of WSHG/Federation Members for engagement as BCA in  
un/underbanked GPs**

SI No	Name of the un/underbanked GPs	Provisional Rank (in order of merit)	Name of the Candidate
1		1	
		2	
		3	
		4	
2		1	
		2	
		3	
		4	

Child Development Project Officer  
Signature with date

Block Development Officer  
Signature with date

**Annexure – IV (Part A)**

**Screening, Scrutiny and Evaluation Process:**

The committee shall check whether the candidates satisfy the minimum eligibility criteria for the position applied for. Only candidates satisfying eligibility criteria shall be considered for further scrutiny process i.e allotment of weighted marks against each parameter. The minimum eligibility criteria and weighted mark sheet are given below.

SI No	Particulars	Indicator	Whether eligible	Means of verification
<b>A</b>	<b>Eligibility Criteria</b>			
1	Women WSHG Member	Yes/No		SHG Declaration Certificate
2	Age between 18 to 45 years	Yes/No		Matric Certificate/ Birth Certificate/Aadhar proof
3	Domicile GP	Yes/No		Resident Certificate / Sarpanch Certificate / Aadhar with mention of concern GP
4	Minimum Matric (10 <sup>th</sup> ) Pass	Yes/No		Matric Certificate
5	Having proficiency in operation of computer / laptop / smart phone	Yes/No		Self-declaration and Computer education certificate
6	Must have valid Aadhar/Voter ID card	Yes/No		Aadhar/Voter ID card
<b>B</b>	<b>Weightage (Qualification &amp; Experience)</b>			
	<b>Particulars</b>	<b>Maximum Marks</b>	<b>Marks secured</b>	<b>Criteria for awarding marks</b>
7	Educational Qualification	20		10 <sup>th</sup> – 5, 12 <sup>th</sup> – 10, Graduate – 15, Post Graduate – 20

8	Experience	30 (15+5+10)	Experience in SHG – maximum 15 marks (1 mark for each year of membership)  Experience in federation (As office bearer / executive committee member) – maximum 5 marks (1 mark for each year of leadership)  Acted as Book Keeper / Shakti Sahayaika / Master Trainer / SHG facilitator –10
	<b>Total Mark Secured</b> (out of total 50 marks)		

**Note:**

- i. Only candidate satisfying all parameters with Yes in the part A (SI no. 1 - 6) shall be considered for subsequent process i.e part B (SI no. 7 – 8) weightage marks. The final shortlisted candidates (in order of merit) from the same GP shall be recommended for final selection.
- ii. In case of tie between 2 or more candidates, candidates shall be prioritized in following order.
  - a. Educational Qualification (Candidates with higher education qualification)
  - b. Age (whoever is lesser in age)

**Annexure – IV (Part B)**

**Provisional Selection List for engagement of WSHG/Federation members as BCA**

Name of the Position: **Business Correspondent Agent**

Name of the GP:

SI No.	Name of the candidates (In Capital Letter)	Aadhar/Voter ID card No.	Mark secured in Weightage		Total mark secured (out of 50)	Provisional selection list (on merit basis)
			Educational qualification (20)	Experience (30)		
1	2	3	4	5	6	7

**Name and Designation of Selection Committee Member**

- 1.
- 2.
- 3.
- 4.
- 5.

**Signature of Members**

- 1.
- 2.
- 3.
- 4.
- 5.

**Tentative Time Line for completion of selection process for engagement of WSHG/Federation members as Business Correspondent Agent(BCA)**

<b>SI No.</b>	<b>Activity</b>	<b>Time line (By)</b>	<b>Responsibility</b>
1	State level orientation to the district level officials (DSWO ,DMSC & DPC) on selection process (virtual mode)	23 <sup>rd</sup> Nov 2020	SPMU
2	District level orientation to key stakeholders, CDPOs and Project officials (virtual mode)	24 <sup>th</sup> Nov 2020	DPMU
3	Block Level orientation to key stake holders, ICDS official and BLF executive members.	25 <sup>th</sup> Nov 2020	CDPO
4	Notification on Expression of Interest of advertisement	26 <sup>th</sup> Nov – 10 <sup>th</sup> Dec 2020	DSWO & concerned CDPO
5	Completion of Scrutiny and Evaluation process and recommendation of provisional list of candidates	11 <sup>th</sup> - 16 <sup>th</sup> Dec 2020	Concerned CDPO
6	Approval of District Collector and publication of final list of selected candidates	17 <sup>th</sup> Dec 2020	Concerned CDPO
7	Communication to the State for tagging of WSHG/Federation members with partnering banks	18 <sup>th</sup> Dec 2020	DSWO
8	On boarding of eligible members (training & tagging with partnering banks)	22 <sup>nd</sup> Dec 2020	DSWO & Concerned CDPO



ଓଡ଼ିଶା ସରକାର  
ମିଶନ ଶକ୍ତି ବିଭାଗ

GOVERNMENT OF ODISHA  
DEPARTMENT OF MISSION SHAKTI

Lokaseva Bhavan  
Bhubaneswar - 751001  
Tel: 0674 2974093  
E-mail: missionshakti.od@gov.in,  
pmmissionshakti@gmail.com

File No. MS-FI-FININI-0005-2021- 856 /MS

Date: 01.10.2021

From

**Smt. Sujata R. Karthikeyan, IAS**  
Commissioner-cum-Secretary  
Department of Mission Shakti

To

**All Collectors**  
(30 Districts)

Sub: Selection of WSHG/Federation Members of Mission Shakti as Business Correspondent Agents (BCAs) under BC Model in Unbanked GPs.

Ref: i. This Department letter no. 1548 dated 18.11.2020 & 1595 dated 26.11.2020 – Guideline for Selection of WSHG/Federation Members of Mission Shakti as Business Correspondent Agents (BCAs) under BC Model.

ii. This Department letter no. 603 dated 24.03.2021 – Engagement of WSHG/Federation Members of Mission Shakti as Business Correspondent Agents (BCAs) under BC Model.

**Madam/Sir,**

To further the financial inclusion programme in the state, Government has decided to engage WSHGs members to act as BCAs through different banks in remaining unbanked/ under banked GPs.

So far 1262 BCAs have been engaged in the state through different partnering banks. It is required to place BCAs in balance 2508 unbanked GPs. The list of balance unbanked GPs of the districts, where there is no brick & mortar bank branch, is enclosed at Annexure – I for ready reference. The district in consultation with LDM may also add or modify the GPs to the list.

Block Project Manager (BPM), OLM may be included as member in the Block Level Committee for scrutiny of applications & selection of eligible BCAs.

It is requested to select suitable & capable WSHG/Federation members latest by 25<sup>th</sup> November 2021 following the guidelines under reference as communicated earlier. A tentative timeline for completion of selection process is enclosed at Annexure – II.

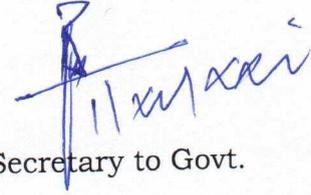
Enclosure: As above

Yours faithfully,

Commissioner-cum-Secretary

**Memo No. 857** Date: 01/11/2021

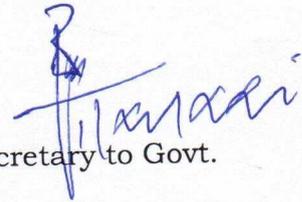
Copy along with enclosures forwarded to State Mission Director cum CEO, OLM for information and necessary action.



Joint Secretary to Govt.

**Memo No. 858** Date: 01/11/2021

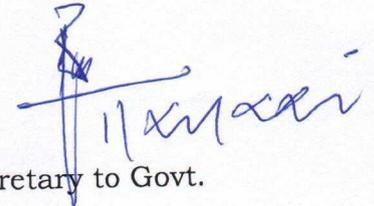
Copy along with enclosures forwarded to Director, Institutional Finance, Finance Department / Convener, SLBC for information.



Joint Secretary to Govt.

**Memo No. 859** Date: 01/10/2021

Copy along with enclosures forwarded to all PD, DRDAs and DSWOs for information and necessary action. It may be ensured that the entire process of selection to be completed by 25<sup>th</sup> November 2021 unfailingly.



Joint Secretary to Govt.